



**United States Air Force
Military Auxiliary Radio System (MARS)**



Certificate of Appointment

Be it known that:

Dennis M. McCord AFA9AY

has been appointed as:

National Operations Officer AFN900

Effective this 15th day of December 2011 , appointee will faithfully discharge all duties and responsibilities incumbent to this position.

Appointment expires: 31 December 2013

Signed on: 15 December 2011

A handwritten signature in black ink, appearing to read "Richard S. Jenson".

**Richard S. Jenson, AGA5C
Chief, AF MARS**